

**MONTEZUMA COUNTY HOSPITAL DISTRICT
BOARD MEETING
EMS Training Room, Southwest Health System
WEDNESDAY, September 11, 2024
Meeting Starts: 6:00pm**

AGENDA

6:00pm Call to Order - 5 minutes

Roll Call

Changes or additions to agenda

Public Comment: *Public is invited to attend and provide comments please RSVP bjabour@swhealth.org as seating is limited.*

CONSENT AGENDA (Enclosure 1) - 5 minutes

- August 14, 2024 Regular Meeting Minutes
- Payment of Bills

REPORTS and ACTION ITEMS

SHS Report (Enclosure 2)

- SHS Board Report - 5 minutes
- Operations Report - 10 minutes
- Finance Report - 10 minutes

Financial Report, Rob Dobry, Scty/Treas (Enclosure 3) - 15 minutes

- Assessor's Office – Certificate of Valuation

Capital Infrastructure Committee Report - 15 minutes

Foundation Update, Gala Pock - 5 minutes

Attorney Report

- Accountant RFP Draft

Executive Session, if needed.

Adjournment

Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.



Consent Agenda



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**Montezuma County Hospital District Regular Board Meeting
EMS Training Room
August 14, 2024**

Present:

Also Present:

Brandon Johnson, Chairperson	Rob Owens, SHS Plant Operations Dir	<u>Recorded by:</u>
Bill Thompson, Vice-Chairperson	Joe Theine, CEO	Bridgett Jabour, Secretary
Robert Dobry, Secretary/Treasurer	Peter Rehn, Owner's Rep (CAPM) via Teams	
Gala Pock, Director	Adam Conley, SHS CFO	<u>Excused/Absent:</u>
Sean Flaherty, Director	George Augustini, Mazzetti	Shirley Jones, SHS Board Chair
Bob Ower, Director	Sakis Asteriadis, FA with Mazzetti	<u>Counsel:</u>
Orly Lucero, Director (via Teams)		Kelly McCabe, MCHD Attorney

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
Call to order	MCHD Chair Brandon Johnson called the meeting to order at 6:00 pm.		
Roll Call	Roll was called for the Board by Robert Dobry, Scty/Treas for MCHD Board.		
Public Comment	None.		
Changes to Agenda	Addition of bills for grounds maintenance previously approved added to Finance Report. Addition of letter of support for SWMH Foundation	It was moved and seconded to approve the additions to the agenda. MOTION: Robert Dobry SECOND: Sean Flaherty Motion carried.	
Consent Agenda	July 10, 2024 Regular Meeting Minutes Payment of Bills	It was moved and seconded to approve the consent agenda as presented. Motion: Robert Dobry Second: Sean Flaherty Motion carried.	

<u>REPORTS and ACTION ITEMS</u>			
<p>SHS Board Report</p> <p>SHS Operating Report – CEO Joe Theine</p> <p>SHS June 2024 Financial Report – CFO Adam Conley</p>	<p>Mr. Theine thanked the MCHD Board for participating in the strategic plan workshop in late July. Advised that the SHS Board continues to develop the board through workshops and continued education. Nominating committee is beginning their succession planning for the 2024 Annual Meeting.</p> <p>CEO Joe Theine reviewed the Operating Report slideshow in addition to enclosed report, including updates on recruitment of providers, RN retention levels, employee of the month, grant funding status, capital expenditures and other markers.</p> <p>SHS CFO Adam Conley reviewed the June Financials. Days Cash on Hand with all reserves is 88 days for June.</p>		
<p>Financial Report – Robert Dobry, Scty/Treasurer</p>	<p>Sales Tax Income received in July is \$202,378.97. Health Services Cost Recovery Annual Expense \$23, 084. Addition of ground maintenance invoices totals \$4,802.28.</p> <p>2023 Audit from Cutter & Assoc. RFP for auditor will be considered once an accountant has been identified. The audit was clean; no concerns.</p> <p>Mr. Dobry recommended that an RFP be prepared for a new accountant. Ms. Trainor is retiring. One of Ms. Trainor’s bookkeepers would be willing to continue to provide this service for MCHD. The board discussed contracting Jennifer Sopha to do bookkeeping.</p>	<p>It was moved and seconded to pay all invoices. The rodent control to reimburse SHS; the weed control direct to vendor as enclosed totaling \$4,802.28. MOTION: Sean Flaherty SECOND: Bob Ower Motion carried.</p> <p>Mr. McCabe’s office will prepare the RFP for Accountant for board consideration next month.</p> <p>It was moved and seconded to approve the 2023 Audit as presented. MOTION: Gala Pock SECOND: Robert Owens Motion carried.</p>	<p>Mr. McCabe</p>

Cap Infrastructure Committee Meeting Update – Mr. Flaherty / Mr. Johnson	George Augustini with Mazzetti & Assoc. presented the updated Microgrid Concept. Mazzetti & Associates Financial Advisor Sakis Asteriadis reviewed the options, including available grant funding and when it is applied/paid towards the project. Mr. Johnson provided a handout from Capital Infrastructure Committee recommending the addition of a project to the project list from which Capital Infrastructure funds can be utilized.	It was moved and seconded to approve the addition of the 2 nd Floor Sewer replacement. MOTION: Sean Flaherty SECOND: Robert Dobry Motion carried.	
Foundation Report – Gala Pock	Mr. Dobry presented the Letter of Support for SWMH Foundation to continue as a Colorado Enterprise Zone program, providing tax credits to the donor.	It was moved and seconded to approve the Letter of Support as presented. MOTION: Robert Dobry SECOND: Sean Flaherty Motion carried.	
Attorney Report	Nothing to report.		
Executive Session	There was no board action to adjourn to executive session.		
Adjournment	Next meeting to take place September 11, 2024.	The Board adjourned the meeting at 7:35 pm. MOTION: Robert Dobry SECOND: Bob Ower Motion carried.	

Bridgett Jabour, MCHD Secretary

Robert Dobry, Secretary/Treasurer



INVOICE

Invoice # 4468
 Date: 08/30/2024
 Due On: 09/29/2024

22 E. Main Street
 Cortez, Colorado 81321
 United States
 Phone: 970-565-7209
 Fax: 970-565-6355
 www.mccabelawcortez.com

MONTEZUMA C. HOSPITAL DISTRICT
 PO BOX 1034
 CORTEZ, CO 81321

Statement of Account

Outstanding Balance	New Charges	Payments Received	Total Amount Outstanding
(\$0.00	+ \$3,066.00) - (\$0.00) = \$3,066.00

Montezuma C. Hospital District - 9001

Type	Date	Notes	Quantity	Attorney	Rate	Total
Service	05/08/2024	Review Owner's Rep Agreement	0.40	KDL	\$335.00	\$134.00
Service	05/13/2024	Amend Owner's Rep Agreement	0.60	KRM	\$425.00	\$255.00
Service	05/14/2024	Emails and modifications Re: Owner's Rep Agreement	0.30	KRM	\$425.00	\$127.50
Service	06/12/2024	Review Board Packet for Metting	0.40	KDL	\$335.00	\$134.00
Service	06/12/2024	June Regular Board Meeting	1.50	KDL	\$335.00	\$502.50
Service	07/10/2024	July 2024 Board Meeting	1.30	KDL	\$335.00	\$435.50
Service	07/17/2024	Review Yearly Draft of Audit	0.80	KDL	\$335.00	\$268.00
Service	07/23/2024	Further Review of Aduit, Follow-up with Rob Dobry, and Email to CPA	0.80	KDL	\$335.00	\$268.00
Service	08/08/2024	Review Amended Audit	0.40	KDL	\$335.00	\$134.00
Service	08/14/2024	Board Meeting	1.60	KRM	\$425.00	\$680.00

Service	08/14/2024	Preparation for Meeting	0.30	KRM	\$425.00	\$127.50
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Time Keeper	Quantity	Rate	Total
Keenen Lovett	5.6	\$335.00	\$1,876.00
Kelly McCabe	2.8	\$425.00	\$1,190.00
		Subtotal	\$3,066.00
		Total	\$3,066.00

Detailed Statement of Account

Current Invoice

Invoice Number	Due On	Amount Due	Payments Received	Balance Due
4468	09/29/2024	\$3,066.00	\$0.00	\$3,066.00
			Outstanding Balance	\$3,066.00
			Total Amount Outstanding	\$3,066.00

Please make all amounts payable to: Kelly R. McCabe, PC

Please pay within 30 days.

XXX Report



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.

CEO Report

August 2024



Area	Update														
Physician Provider Recruiting	<div style="text-align: center;"> <table border="1" style="margin: auto;"> <tr><td>Total Candidates</td><td>88</td></tr> <tr><td>Active</td><td>7</td></tr> <tr><td>Interviews Scheduled</td><td>25</td></tr> <tr><td>Interviews Completed</td><td>24</td></tr> <tr><td>Offer Made</td><td>16</td></tr> <tr><td>Offer Accepted</td><td>15</td></tr> <tr><td>Offer Not Accepted</td><td></td></tr> </table> </div> <p><i>Updated 08/22/2024</i></p> <p>Upcoming On-Site Interviews:</p> <ul style="list-style-type: none"> • None <p>Completed On-Site Interviews:</p> <ul style="list-style-type: none"> • FMOB Candidates, Three Candidates <p>Offers Accepted Since Last Meeting:</p> <ul style="list-style-type: none"> • No Offers Made 	Total Candidates	88	Active	7	Interviews Scheduled	25	Interviews Completed	24	Offer Made	16	Offer Accepted	15	Offer Not Accepted	
Total Candidates	88														
Active	7														
Interviews Scheduled	25														
Interviews Completed	24														
Offer Made	16														
Offer Accepted	15														
Offer Not Accepted															
Operations Updates	<ul style="list-style-type: none"> • Roof Project Completed, City Inspection Pass on 7/26/2024. • Medical Staff Development Plan Kicked Off with CHC on 8/2/2024 • Gallup Q12 Small Book Club to Explore Leadership / Engagement Concepts being applied to engagement survey summer 2024. Second book started. • RN vacancies remain lower, 9 current openings. Highest was 24. 														
CEO Community Engagement	<ul style="list-style-type: none"> • Friends of the Hospital Meeting with Katrina Weiss, State Farm Agent • Southwest Memorial Hospital Foundation EMS Fundraiser Thank You Event • Montezuma County OREC / Montelores Stakeholder Update 														
Other Meetings	<ul style="list-style-type: none"> • SHS Board Nominating Committee Meeting • Angelina Salazar, CEO Western Healthcare Alliance • Wendy Stevens, NP Wound Care • Jeffrey Schmid, President & CEO Federal Reserve Bank of Kansas City • Briggen Wrinkle, Executive Director Community Foundation Serving SW Colorado • Todd Folkenberg, CEO Porter Hospital, Adventist Health • Susan Laningham, MD • Karen Zink, NP • Senator Cleave Simpson • Megan Viquez, MD and Eric Viquez, MD • Patrick Rondinelli, Department of Local Affairs • Josh Neff, CEO Mercy Hospital 														

CEO Report

August 2024



Area	Update
Other Notable Items	<ul style="list-style-type: none">• Attended Department Meetings<ul style="list-style-type: none">○ Provider Leadership Council Family Picnic



Patient Volumes and Utilization Statistics

Southwest Health System Consolidated

Through the Period Ending Jul-24

	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Current	Budget	# Var	% Var	Prior	% Var	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Budget	# Var	% Var	Prior Year	% Var
							High Low										
Admissions, Total	499	621	(122)	(19.6%)	574	(13.1%)	54	69	87	54	73	93	88	5	5.7%	82	13.4%
Acute	454	574	(120)	(20.9%)	536	(15.3%)	49	64	79	48	65	86	79	7	8.9%	74	16.2%
SNF	45	47	(2)	(4.3%)	38	18.4%	5	5	8	6	8	7	9	(2)	(22.2%)	8	(12.5%)
Patient Days, Total	2,392	2,460	(68)	(2.8%)	2,284	4.7%	351	288	414	230	337	399	396	3	0.8%	395	1.0%
Acute	1,772	2,028	(256)	(12.6%)	1,898	(6.6%)	240	236	297	142	266	301	298	3	1.0%	304	(1.0%)
SNF	620	432	188	43.5%	386	60.6%	111	52	117	88	71	98	98	0	0.0%	91	7.7%
Adj Admissions	3,423	4,138	(715)	(17.3%)	3,858	(11.3%)	343	467	538	559	512	634	551	83	15.0%	492	28.9%
Adj Patient Days	16,407	16,392	15	0.1%	15,350	6.9%	2,231	1,949	2,561	2,382	2,366	2,719	2,480	239	9.6%	2,368	14.8%
Births	75	76	(1)	(1.3%)	88	(14.8%)	3	11	13	13	11	18	15	3	20.0%	11	63.6%
Observation Days	261	338	(77)	(22.8%)	305	(14.4%)	37	30	38	52	36	31	40	(9)	(22.5%)	23	34.8%
Case Mix Index, Total	1.2637	1.2576	0.0061	0.5%	1.2094	4.5%	1.3163	1.2500	1.2506	1.2180	1.2909	1.2783	1.2576	0.0207	1.6%	1.3670	(6.5%)
Case Mix Index, Medicare	1.3331	1.2017	0.1314	10.9%	1.2059	10.5%	1.5277	1.0463	1.5725	1.1395	1.4920	1.2509	1.2017	0.0492	4.1%	1.4525	(13.9%)
Surgeries, Total	433	575	(142)	(24.7%)	579	(25.2%)	55	59	69	62	65	65	79	(14)	(17.7%)	79	(17.7%)
Inpatient	110	155	(45)	(29.0%)	157	(29.9%)	13	10	22	13	15	21	29	(8)	(27.6%)	32	(34.4%)
Outpatient	323	420	(97)	(23.1%)	422	(23.5%)	42	49	47	49	50	44	50	(6)	(12.0%)	47	(6.4%)
Total GI Procedures	571	607	(36)	(5.9%)	620	(7.9%)	100	58	109	49	76	105	81	24	29.6%	82	28.0%
Emergency Visits	7,913	8,141	(228)	(2.8%)	7,914	(0.0%)	1,049	1,102	1,111	1,213	1,160	1,182	1,312	(130)	(9.9%)	1,258	(6.0%)
ER Conversion Rate	5.1%	6.0%	--	(0.8%)	6.0%	(0.8%)	5.3%	5.2%	5.6%	4.3%	4.7%	5.0%	6.0%	--	(0.9%)	4.5%	0.5%
Rural Health Clinic Visits	24,643	26,332	(1,689)	(6.4%)	23,992	2.7%	3,667	3,228	3,746	3,733	2,906	3,566	3,221	345	10.7%	3,035	17.5%
Provider Based or Specialty Clinic Visits	5,477	5,907	(430)	(7.3%)	7,886	(30.5%)	728	596	864	635	812	963	723	240	33.2%	971	(0.8%)
Wound Care Procedures	852	768	84	10.9%	725	17.5%	134	63	122	143	128	116	136	(20)	(14.7%)	126	(7.9%)
Pain Management Cases	134	160	(26)	(16.3%)	149	(10.1%)	18	21	22	17	15	17	21	(4)	(19.0%)	0	0.0%
Sleep Studies	358	318	40	12.6%	330	8.5%	58	57	49	54	44	47	47	0	0.0%	44	6.8%
Total Imaging Procedures	15,852	15,711	141	0.9%	15,167	4.5%	2,107	2,222	2,441	2,390	2,232	2,203	2,102	101	4.8%	2,029	8.6%
CT Procedures	3,652	3,772	(120)	(3.2%)	3,532	3.4%	480	490	532	551	535	568	545	23	4.2%	510	11.4%
MRI Procedures	919	888	31	3.5%	862	6.6%	130	131	130	135	121	139	122	17	13.9%	116	19.8%
Inpatient	28	7	21	300.0%	37	(24.3%)	3	3	4	3	4	7	1	6	600.0%	7	0.0%
Outpatient	891	881	10	1.1%	825	8.0%	127	128	126	132	117	132	121	11	9.1%	109	21.1%



Operating Performance Summary
Southwest Health System Consolidated
 Through the Period Ending Jul-24

	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Actual	Budget	\$ Var	% Var	Prior	% Var	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Budget	\$ Var	% Var	Prior Year	% Var
Inpatient Revenue	\$13,264	\$13,852	(\$588)	(4.2%)	\$13,218	0.3%	\$1,963	\$1,774	\$2,256	\$1,234	\$1,742	\$2,080	\$2,125	(\$45)	(2.1%)	\$2,121	(1.9%)
Outpatient Revenue	77,718	78,450	(732)	(0.9%)	75,617	2.8%	10,515	10,232	11,702	11,544	10,485	12,092	11,183	909	8.1%	10,595	14.1%
Gross Patient Revenue	90,982	92,302	(1,320)	(1.4%)	88,835	2.4%	12,478	12,006	13,958	12,778	12,227	14,172	13,308	864	6.5%	12,716	11.5%
Revenue Deductions																	
Medicare	14,358	15,039	681	4.5%	14,911	3.7%	1,561	2,164	2,236	1,956	2,216	2,283	2,201	(82)	(3.7%)	2,222	(2.7%)
Medicaid	16,484	18,942	2,458	13.0%	18,950	13.0%	2,077	2,027	2,613	2,457	2,056	2,384	2,776	392	14.1%	2,396	0.5%
Prior Year Cost Report Adj-MCARE	(151)	0	151	0.0%	(7)	2,057.1%	0	0	(151)	0	0	0	0	0	0.0%	105	100.0%
Prior Year Cost Report Adj-MCAID	(9)	0	9	0.0%	54	116.7%	0	0	(9)	0	0	0	0	0	0.0%	0	0.0%
Other Directed Payment Programs	(7,219)	(7,015)	204	2.9%	(7,279)	(0.8%)	(951)	(949)	(949)	(949)	(949)	(1,526)	(1,002)	524	52.3%	(949)	60.8%
Managed Medicare	10,934	9,977	(957)	(9.6%)	10,309	(6.1%)	1,363	1,449	1,930	1,390	1,587	1,610	1,461	(149)	(10.2%)	1,201	(34.1%)
Managed Care (HMO/PPO) Discounts	6,168	4,913	(1,255)	(25.5%)	3,448	(78.9%)	768	911	980	770	934	965	692	(273)	(39.5%)	795	(21.4%)
Charity & Indigent care	2,807	2,051	(756)	(36.9%)	1,818	(54.4%)	442	278	387	450	435	448	289	(159)	(55.0%)	206	(117.5%)
Other Discounts	3,046	3,154	108	3.4%	3,215	5.3%	551	291	362	489	474	456	456	0	0.0%	581	21.5%
Self Pay Discounts	0	438	438	100.0%	0	0.0%	0	0	0	0	0	0	64	64	100.0%	0	0.0%
Implicit Price Concessions	3,438	2,371	(1,067)	(45.0%)	2,229	(54.2%)	529	391	559	576	519	671	349	(322)	(92.3%)	342	(96.2%)
Total Deductions	49,856	49,870	14	0.0%	47,648	(4.6%)	6,340	6,562	7,958	7,139	7,272	7,291	7,286	(9)	(0.1%)	6,899	(5.7%)
Net Patient Revenue	41,126	42,432	(1,306)	(3.1%)	41,187	(0.1%)	6,138	5,444	6,000	5,639	4,955	6,881	6,022	859	14.3%	5,817	18.3%
Other Revenue	4,224	3,706	518	14.0%	3,198	32.1%	458	444	949	824	548	594	543	51	9.4%	463	28.2%
Net Operating Revenue	45,350	46,138	(788)	(1.7%)	44,385	2.2%	6,596	5,888	6,949	6,463	5,503	7,475	6,565	910	13.8%	6,280	19.0%
Operating Expenses																	
Salaries	18,275	23,070	4,795	3.8%	19,138	0.3%	2,729	2,336	2,778	2,764	2,410	2,672	3,279	607	1.8%	2,651	(2.6%)
Contract Labor	3,927	2	(3,925)	0.0%	3,141	(25.0%)	662	661	559	442	557	548	0	(548)	0.0%	488	(12.4%)
Employee Benefits	4,048	3,952	(96)	(2.4%)	4,238	4.5%	585	533	637	495	646	617	561	(56)	(10.1%)	531	(16.3%)
Professional Fees	994	930	(64)	(6.8%)	1,035	4.0%	100	157	129	166	118	173	124	(49)	(39.1%)	115	(50.5%)
Medical Supplies	2,195	2,371	176	7.4%	2,054	(6.9%)	288	268	350	470	161	302	308	6	1.7%	215	(40.4%)
Pharmaceutical Supplies	4,925	4,723	(202)	(4.3%)	4,401	(11.9%)	566	755	798	674	650	708	688	(20)	(2.9%)	717	1.3%
Other Supplies	609	767	158	20.6%	661	7.8%	82	73	81	92	73	122	110	(12)	(11.0%)	79	(53.6%)
Purchased Services	2,157	2,364	207	8.8%	2,342	7.9%	310	280	308	339	260	398	332	(66)	(19.9%)	313	(27.2%)
Lease and Rent	192	191	(1)	(0.1%)	222	13.7%	49	31	24	22	24	18	28	10	33.3%	30	38.4%
Insurance	568	629	61	9.7%	570	0.3%	81	78	77	76	87	85	95	10	10.6%	85	(0.2%)
Utilities	537	718	181	25.2%	664	19.1%	31	109	47	120	65	86	105	19	17.5%	87	0.1%
Depreciation & Amortization	2,082	2,106	24	1.1%	2,536	17.9%	302	317	283	292	282	293	297	4	1.4%	338	13.5%
Interest	800	732	(68)	(9.4%)	757	(5.7%)	113	131	106	109	110	110	100	(10)	(10.2%)	117	6.1%
Other	4,365	4,329	(36)	(0.8%)	4,170	(4.7%)	635	584	617	608	601	642	611	(31)	(5.1%)	598	(7.4%)
Total Operating Expenses	45,674	46,884	1,210	2.6%	45,929	0.6%	6,533	6,313	6,794	6,669	6,044	6,774	6,638	(136)	(2.1%)	6,364	(6.5%)
Operating Margin	(324)	(746)	422	(56.6%)	(\$1,544)	79.1%	63	(425)	155	(206)	(541)	701	(\$73)	774	1,090.4%	(\$84)	922.4%
Non-Operating Revenue (Exp)																	
Investment Income	296	256	40	15.6%	117	153.0%	(63)	40	(10)	70	53	130	31	99	319.4%	22	490.9%
Other	1,297	1,138	159	14.0%	1,165	11.3%	155	304	7	182	192	217	193	24	12.4%	210	3.3%
Total Non-Operating Revenue (Exp)	1,593	1,394	199	14.3%	1,282	24.3%	92	344	(3)	252	245	347	224	123	54.9%	232	49.6%
Net Margin	\$1,269	\$648	\$621	95.8%	(\$262)	584.4%	\$155	(\$81)	\$152	\$46	(\$296)	\$1,048	\$151	\$897	594.0%	\$148	612.2%
EBIDA	\$4,151	\$3,486	\$665	19.1%	\$3,031	37.0%	\$570	\$367	\$541	\$447	\$96	\$1,451	\$548	\$903	164.8%	\$603	140.6%
Total Profit Margin	2.8%	1.4%			(0.6%)		2.3%	(1.4%)	2.2%	0.7%	(5.4%)	14.0%	2.3%			2.4%	
EBIDA Margin	9.2%	7.6%			6.8%		8.6%	6.2%	7.8%	6.9%	1.7%	19.4%	8.3%			9.6%	



Balance Sheet
Southwest Health System Consolidated

	Jul-24	Jun-24	Variance*		Jul-23	Variance		Dec-23	Variance*	
	Current Month	Previous Month	\$	%	Last Year	\$	%	Last Year End	\$	%
ASSETS										
Current Assets										
Cash and Cash Equivalents	\$6,352	\$6,402	(\$50)	(0.8%)	\$10,638	(\$4,286)	(40.3%)	\$3,612	\$2,740	75.9%
Short-Term Investments	8,415	8,307	108	1.3%	3,545	4,870	137.4%	10,539	(2,124)	(20.2%)
Assets Whose Use is Limited, and Required for Current Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Patient Accounts Receivable, Net	7,393	6,577	816	12.4%	5,941	1,452	24.4%	6,199	1,194	19.3%
Inventories	1,416	1,364	52	3.8%	1,321	95	7.2%	1,437	(21)	(1.5%)
Other Current Assets	1,726	1,964	(238)	(12.1%)	1,583	143	9.0%	1,489	237	15.9%
Total Current Assets	25,302	24,614	688	2.8%	23,028	2,274	9.9%	23,276	2,026	8.7%
Assets Whose Use is Limited or Donor-Restricted Net of Amount Required for Current Liabilities	4,872	4,652	220	4.7%	2,907	1,965	67.6%	3,996	876	21.9%
Property, Plant, and Equipment, Net	30,179	30,461	(282)	(0.9%)	33,132	(2,953)	(8.9%)	31,890	(1,711)	(5.4%)
Noncurrent Investments (Unrestricted)	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Other Assets	200	198	2	0.0%	171	29	17.3%	192	8	4.2%
Total Assets	\$60,553	\$59,925	\$628	1.0%	\$59,238	\$1,315	2.2%	\$59,354	\$1,199	2.0%
LIABILITIES AND FUND BALANCES										
Current Liabilities										
Accounts Payable	\$3,642	\$4,038	(\$396)	(9.8%)	\$4,134	(\$492)	(11.9%)	\$3,956	(\$314)	(7.9%)
Accrued Expense Payable	3,811	3,551	260	7.3%	2,827	984	34.8%	2,839	972	34.2%
Estimated Third Party Payor Settlements	3,431	3,449	(18)	(0.5%)	4,529	(1,098)	(24.2%)	4,281	(850)	(19.9%)
Other Current Liabilities	4,122	4,222	(100)	(2.4%)	2,572	1,550	60.3%	2,934	1,188	40.5%
Current Portion of Long-Term Debt	1,049	1,185	(136)	(11.4%)	2,412	(1,363)	(56.5%)	2,353	(1,304)	(55.4%)
Short Term Lease Obligations	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Total Current Liabilities	16,055	16,445	(390)	(2.4%)	16,474	(419)	(2.5%)	16,363	(308)	(1.9%)
Inter-Company	0	0	\$0	0.0%	0	0	0.0%	0	0	0.0%
Long Term Lease Obligations	0	0	\$0	0.0%	0	0	0.0%	0	0	0.0%
Long-Term Debt, Net of Current Portion	25,159	25,155	4	0.0%	25,314	(155)	(0.6%)	24,771	388	1.6%
Other Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Total Liabilities	41,214	41,600	(386)	(0.9%)	41,788	(574)	(1.4%)	41,134	80	0.2%
Fund Balances										
Unrestricted	19,643	18,597	1,046	5.6%	\$17,490	\$2,153	12.3%	\$18,364	\$1,279	7.0%
Temporarily Donor-Restricted	(304)	(272)	(32)	(11.7%)	(40)	(264)	(658.9%)	(144)	(\$160)	110.8%
Permanently Donor-Restricted	0	0	0	0.0%	0	0	0.0%	0	\$0	0.0%
Total Fund Balances	19,339	18,325	1,014	5.5%	17,450	1,889	10.8%	18,220	1,119	6.1%
Total Liabilities and Fund Balances	\$60,553	\$59,925	\$628	1.0%	\$59,238	\$1,315	2.2%	\$59,354	\$1,199	2.0%
Days Cash on Hand										
	72	71	(0)	(0.3%)	70	2	3.4%	69	3	4.8%
Restricted for Bond Debt Reserve	6	1,319								
Restricted for Capital Infrastructure	11	2,328								
Total Reportable Days Cash On Hand	90									



Statement Of Cash Flows
 Southwest Health System Consolidated
 Jul-24

	Current Month	Fiscal YTD
Cash Flows From Operating Activities		
Net Margin	\$1,048	\$1,269
Adjustment for Depreciation and Amortization	293	2,082
Change in Working Capital		
Short-Term Investments	(108)	2,124
Assets Whose Use Is Limited	0	0
Patient Accounts Receivable (Net)	(816)	(1,194)
Inventories	(52)	21
Other Current Assets	238	(237)
Accounts Payable	(396)	(314)
Accrued Expense Payable	260	972
Estimated Third-Party Payor Settlements	(18)	(850)
Other Current Liabilities	(100)	1,188
Net Cash Provided (Used) by Operating Activities	349	5,061
Changes in Noncurrent Assets and Liabilities		
Assets Whose Use is Limited or Donor-Restricted	(220)	(876)
Noncurrent Investments (Unrestricted)	0	0
Other Assets	(2)	(8)
Other Liabilities	0	0
Net Cash Provided by Noncurrent Operating Activities	(222)	(884)
Capital and Related Financing Activities		
Property, Plant & Equipment	(11)	(371)
Inter-Company	0	0
Current Portion of Long-Term Debt	(136)	(1,304)
Long-Term Debt	4	388
Short Term Lease Obligations	0	0
Long Term Lease Obligations	0	0
Donor Restricted Contributions Received	0	0
Other Fund Balance Changes	(34)	(150)
Net Capital & Related Financing Activities	(177)	(1,437)
Net Increase (Decrease) in Cash	(50)	2,740
Cash at Beginning of Period	6,402	3,612
Cash at End of Period	\$6,352	\$6,352

Southwest Health System, Inc
Schedule of Debt Payments
7/31/2024

	District		Total Debt Payment	Restricted for Capital Imprvmnt	Disbursement	Interest Earned Capital Imprvmnt
	Sales Tax MCHD	Hosp Portion SWHS				
2022						
Jan-22	167,985.86	134,726.31	302,712.17			
Feb-22	280,228.83	22,223.62	302,452.45			
Mar-22	139,780.84	162,935.04	302,715.58			
Apr-22	139,048.74	163,545.48	302,624.22			
May-22	173,697.25	129,012.06	302,709.11			
Jun-22	171,334.44	130,791.41	302,125.85			
Jul-22	185,064.66	117,619.79	302,684.45			
Aug-22	205,825.45	96,803.89	302,629.34			
Sep-22	195,991.81	106,516.59	302,508.40			
Oct-22	202,652.82	99,993.51	302,646.33			
Nov-22	203,107.00	95,781.49	298,888.49			
Dec-22	190,835.07	111,643.33	302,479.40			
	<u>2,255,552.77</u>	<u>1,371,592.52</u>	<u>3,627,175.79</u>			
	62.2%	37.8%	100%			
2023						
Jan-23	161,584.44	120,159.11	281,743.55			
Feb-23	184,839.65	117,470.50	302,310.15			
Mar-23	137,543.23	165,097.63	302,640.86			
Apr-23	137,628.31	164,960.23	302,588.54			
May-23	159,286.51	143,231.35	302,517.86			
Jun-23	164,346.28	97,069.92	261,416.20			
Jul-23	192,819.87	109,615.48	302,435.35			
Aug-23	212,821.08	165,000.00	163,672.92	214,148.16		
Transfer from Bond Reserve *New Agreement				501,560.84		
Sep-23	199,996.83	165,000.00	163,672.92	201,323.91		1,097.55
Oct-23	191,742.64	165,000.00	163,672.92	193,069.72		3,237.51
Nov-23	208,249.00	165,000.00	163,672.92	209,576.08		4,249.14
Dec-23	196,447.24	165,000.00	163,672.92	197,774.32		4,905.81
Dec-23 Int from Bond Debt Res						40,661.13
YTD	<u>2,147,305.08</u>	<u>1,742,604.22</u>	<u>2,874,017.11</u>	<u>1,517,453.03</u>	-	<u>54,151.14</u>
2024						
Jan-24	178,384.07	165,000.00	163,672.92	179,711.15		6,273.64
Feb-24	184,406.61	165,000.00	163,672.92	185,733.69		7,224.13
Mar-24	141,586.09	165,000.00	163,672.92	142,913.17	(5,527.03)	7,404.17
Apr-24	143,071.51	165,000.00	163,672.92	144,398.59	(507,603.00)	8,965.31
May-24	168,289.71	165,000.00	163,672.92	169,616.79		8,772.22
Jun-24	178,686.12	165,000.00	163,672.92	180,013.20	(28,613.50)	43,054.09
Jul-24	204,292.71	165,000.00	163,672.92	205,619.79		8601.9
Aug-24						
Sep-24						
Oct-24						
Nov-24						
Dec-24						
YTD	<u>1,198,716.82</u>	<u>1,155,000.00</u>	<u>1,145,710.44</u>	<u>2,725,459.41</u>	<u>(541,743.53)</u>	<u>144,446.60</u>
				Available for Capital Improvements		2,328,162.48

Re-amortization of Debt occurred on Aug 17th. At this time the Debt Prin amount was decreased for the next 40 months. In addition the calculation for DCOH changed to a 3 month average of expenses and now includes the Bond Reserve and Restricted for Capital Improvement accounts.

Southwest Health System Operational Analysis	Qtr End 31 Actual 12/31/2020	Qtr End 31 Actual 3/31/2021	Qtr End 30 Actual 6/30/2021	Qtr End 30 Actual 9/30/2021	Qtr End 31 Actual 12/31/2021	Qtr End 31 Actual 3/31/2022	Qtr End 30 Actual 6/30/2022	Qtr End 30 Actual 9/30/2022	Qtr End 31 Actual 12/31/2022	Qtr End 31 Actual 3/31/2023	Qtr End 30 Actual 6/30/2023	Qtr End 30 Actual 9/30/2023	Qtr End 31 Actual 12/31/2023	Qtr End 31 Actual 3/31/2024	Qtr End 30 Actual 6/30/2024	Month End 30 Actual 7/31/2024
Return on Assets	10.47%	10.41%	8.79%	8.76%	10.49%	8.25%	8.47%	8.49%	8.39%	6.86%	5.72%	10.01%	10.11%	9.95%	9.01%	8.92%
25th Percentile	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%	1.15%
37 1/2th Percentile	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%	1.73%
50th Percentile	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%
75th Percentile	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%	2.88%
Acid Test Ratio	1.26	1.29	1.26	1.28	1.39	1.30	1.32	1.32	1.31	1.21	1.26	1.32	1.31	1.39	1.38	1.47
25th Percentile	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33	0.33
37 1/2th Percentile	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49
50th Percentile	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65
75th Percentile	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81
Current Ratio	1.41	1.44	1.41	1.45	1.56	1.45	1.50	1.51	1.48	1.39	1.45	1.49	1.49	1.57	1.58	1.66
25th Percentile	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32	1.32
37 1/2th Percentile	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97	1.97
50th Percentile	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63	2.63
75th Percentile	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29	3.29
Days Cash on Hand	65	63	63	60	66	64	61	63	56	52	53	58	17	26	31	31
Daily Cash Operating Expense (Rolling 3 mos)												196,745	212,739	205,016	206,471	203,915
Daily Cash Operating Expense (Rolling 6 mos)												201,347	204,605	208,898	205,743	206,628
Daily Cash Operating Expense (Rolling 12 mos)	170,927	165,307	168,020	173,514	186,750	185,002	186,604	195,841	197,000	199,000	204,143	203,701	205,737	205,123	205,240	206,477
DCOH (Unrestricted Cash)	65	63	63	60	66	64	61	63	56	52	53	58	17	26	31	31
OH (Self-Restricted/Restricted Investments)	22	23	23	22	21	20	19	17	17	18	17	30	63	57	57	59
DCOH OLD *	87	86	86	82	87	84	80	80	73	69	70	74	69	66	72	72
DCOH CHC **								79	69	67	70	74	69	65	71	71
DCOH NEW ***												88	80	83	88	90
Debt Service Coverage Ratio (Rolling 12 months)	1.83	2.02	1.29	1.54	1.89	1.94	2.11	2.06	1.31	1.15	1.11	2.35	2.30	2.67	2.49	2.80
Total Available for Debt Service	6,645,642	7,341,805	4,665,541	5,579,280	6,870,488	7,034,339	7,644,739	7,490,886	4,756,578	4,158,932	4,037,100	4,608,999	6,038,633	7,001,022	6,543,169	7,345,597
Investment Value Change	-11,686	14,511	12,761	-54,932	15,275	-55,444	-126,247	-191,830	-90,340	45,951	24,123	-109,336	52,969	21,839	41,426	77,740
MADS	3,629,172	3,629,172	3,629,172	3,629,172	3,629,172	3,629,172	3,629,172	3,629,172	3,629,172	3,629,172	3,629,172	3,629,172	2,626,048	2,626,048	2,626,048	2,626,048
Debt to Capitalization	60.59%	60.29%	59.26%	59.75%	60.10%	58.27%	58.00%	58.03%	61.56%	58.71%	56.17%	57.06%	56.74%	56.08%	56.39%	54.62%
Long Term Debt	29,283,005	28,759,713	28,243,561	28,617,768	29,753,250	28,282,232	28,097,565	28,156,581	27,627,886	26,075,139	25,503,776	25,289,882	24,770,872	25,145,137	25,155,497	25,159,009
District Funded Per Agreement	-1,505,828	-1,505,828	-1,505,828	-1,505,828	-1,505,828	-1,505,828	-1,505,828	-1,505,828	-1,505,828	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952	-1,796,952
Long Term Debt Adjusted	27,777,177	27,253,885	26,737,733	27,111,940	28,247,422	26,776,404	26,591,737	26,650,753	26,122,058	24,278,188	23,706,825	23,784,054	22,973,921	23,348,185	23,358,545	23,362,057
URNA	18,066,549	17,951,208	18,385,033	18,263,399	18,754,861	19,179,762	19,256,753	19,273,970	16,311,635	17,077,662	18,498,192	17,896,120	17,516,899	18,284,393	18,067,098	19,410,349

*DCOH OLD utilizes a rolling 12 month daily cash operating expense and does not include restricted investment but

**DCOH CHC utilizes a rolling 6 month daily cash operating expense and does not include restricted investments
***DCOH NEW utilizes a 6 month daily cash operating expense and includes both self restricted and restricted investments.

MCHD Finance Report



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.



OFFICE OF THE COUNTY ASSESSOR

LESLIE BUGG

140 W. Main St. Suite #3

Cortez, Colorado 81321

Phone: 970-565-3428

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www.co.montezuma.co.us

August 26, 2024

Montezuma County Hospital District
c/o Kelly R. McCabe, P.C.
PO Box 1296
Cortez, CO 81321

To Whom It May Concern:

Enclosed is the **preliminary** Certification of Valuation report for your taxing district for tax year 2024. Please keep in mind that the 2024 tax roll is not completed and the valuation report you receive in December will reflect different values.

The assessor's office will continue to appraise new construction and make changes to the 2024 tax roll. We will send out the final 2024 Certification report in early December and your 2024 mill levy should be based on the values as shown on the valuation provided at that time.

Should you have any questions, please feel free to call our office.

Sincerely,

Leslie Bugg
Montezuma County Assessor

CERTIFICATION OF VALUATION BY
Montezuma County COUNTY ASSESSOR

New Tax Entity? [] YES [X] NO

Date 08/20/2024

NAME OF TAX ENTITY: MONTEZUMA COUNTY HOSPITAL DISTRICT

USE FOR STATUTORY PROPERTY TAX REVENUE LIMIT CALCULATION ("5.5%" LIMIT) ONLY

IN ACCORDANCE WITH 39-5-121(2)(a) and 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES THE TOTAL VALUATION FOR ASSESSMENT FOR THE TAXABLE YEAR 2024 :

Table with 11 rows listing valuation items such as 'PREVIOUS YEAR'S NET TOTAL TAXABLE ASSESSED VALUATION' and 'CURRENT YEAR'S GROSS TOTAL TAXABLE ASSESSED VALUATION' with corresponding dollar amounts.

- † This value reflects personal property exemptions IF enacted by the jurisdiction as authorized by Art. X, Sec. 20(8)(b), Colo. Constitution
* New Construction is defined as: Taxable real property structures and the personal property connected with the structure.
≈ Jurisdiction must submit to the Division of Local Government respective Certifications of Impact in order for the values to be treated as growth in the limit calculation; use Forms DLG 52 & 52A.
Φ Jurisdiction must apply to the Division of Local Government before the value can be treated as growth in the limit calculation; use Form DLG 52B.

USE FOR TABOR "LOCAL GROWTH" CALCULATION ONLY

IN ACCORDANCE WITH ART. X, SEC. 20, COLO. CONSTUTION AND 39-5-121(2)(b), C.R.S., THE Montezuma County ASSESSOR CERTIFIES THE TOTAL ACTUAL VALUATION FOR THE TAXABLE YEAR 2024 :

Table with 7 rows listing actual valuation items such as 'CURRENT YEAR'S TOTAL ACTUAL VALUE OF ALL REAL PROPERTY' and 'CONSTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS' with corresponding dollar amounts.

DELETIONS FROM TAXABLE REAL PROPERTY

Table with 3 rows listing deletions such as 'DESTRUCTION OF TAXABLE REAL PROPERTY IMPROVEMENTS' and 'DISCONNECTIONS/EXCLUSIONS' with corresponding dollar amounts.

- † This includes the actual value of all taxable real property plus the actual value of religious, private school, and charitable real property.
* Construction is defined as newly constructed taxable real property structures.
§ Includes production from new mines and increases in production of existing producing mines.

IN ACCORDANCE WITH 39-5-128(1), C.R.S., AND NO LATER THAN AUGUST 25, THE ASSESSOR CERTIFIES TO SCHOOL DISTRICTS: TOTAL ACTUAL VALUE OF ALL TAXABLE PROPERTY \$3,509,823,310

IN ACCORDANCE WITH 39-5-128(1.5), C.R.S., THE ASSESSOR PROVIDES: HB21-1312 ASSESSED VALUE OF EXEMPT BUSINESS PERSONAL PROPERTY (ESTIMATED): ** \$1,144,762
** The tax revenue lost due to this exempted value will be reimbursed to the tax entity by the County Treasurer in accordance with 39-3-119.5(3), C.R.S.

NOTE: ALL LEVIES MUST BE CERTIFIED to the COUNTY COMMISSIONERS NO LATER THAN DECEMBER 15.

Attorney Report



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.



Montezuma County Hospital District
1311 N. Mildred Road
Cortez CO 81321
August 22, 2024

REQUEST FOR PROPOSAL AND QUALIFICATIONS

Montezuma County Hospital District General Accounting and Tax Preparation

September 11, 2024

MONTEZUMA COUNTY HOSPITAL DISTRICT CONFIDENTIAL RFP

The information contained within this Request for Proposal (RFP) is considered confidential. All recipients are advised against discussing the contents of this RFP with anyone other than those involved in constructing its response.

This is not a competitive bid. MCHD reserves the right to reject any or all proposals and further reserves the right to select the Certified Public Accounting Firm that best meets the needs of the District taking into account all of the factors set forth in this RFP.

1. About Montezuma County Hospital District

(a). Montezuma County Hospital District (MCHD) is a Colorado special district operating as a Colorado Health Services District. MCHD geographically includes the entire area of Montezuma County. MCHD is a governmental entity subject to the provisions and limitations of TABOR Article X, Section 20, Colorado Constitution except as expressly modified by voter approval. MCHD owns the real property and all of the constructed and existing facilities of the existing hospital, Southwest Memorial Hospital in Cortez, Colorado. Since 1996 MCHD has leased the hospital facilities for all hospital operational aspects to Southwest Health Systems (SHS), a Colorado non-profit corporation and 501(c) qualified entity. Southwest Health Systems operates the hospital and leases the hospital property and facilities from MCHD under a master lease agreement. The lease expires on September 30, 2051 and is cancelable by default or by mutual agreement of the parties. The scheduled lease payments were intended to approximate the required payments on the District's outstanding long term revenue bonds. Currently the bond payments have been reamortized to build a building capital fund for replacement of critical components of the hospital facility.



(b). MCHD has identified the need for a replacement Certified Public Accountant (CPA).

2. Scope of Work

(a). CPA would be responsible for all accounting needs of the Special District including but not limited to preparation of monthly financial statements, payment of regular bills, tracking sales tax revenue and property tax revenue of the District, general financial guidance, attendance at District meetings to present District financials upon request, preparing and assisting with the yearly budget process and renewing and reporting to the Board regarding the Special District's yearly audit requirements and compliance.

3. General RFP Terms and Conditions

All CPAs submitting proposals for this scope of work should include the following:

1. Fee schedule for accounting tasks performed for MCHD, CPA rate and rate for assistance/clerk
2. Certification of Insurance/Liability
3. Resume per paragraph 5

4. General RFP Requirements

4.1 RFP Schedule

Release of RFP

Proposal due date

5. CPA Resume Information – Qualifications

The Profile should include, but not be limited to:

- (a) Information describing the CPA's current Financial Statement organization, ownership, number of years in business, rating, services offered and number of employees.
- (b) Please identify and provide professional resumes or job descriptions of the key individuals involved in the accounting services that would be provided to MCHD, including education, qualifications, and experience.



- (c) Identification of any other governmental entities the CPA has provided services for.

6. CPA Proposals

CPAs are to review this RFP and reply with a formal proposal on the Supplier's letterhead no later than _____. Any questions or requests for information may be submitted to Kelly R. McCabe, P.C. at 970-565-7209, klovett@mccabelawcortez.com.

All proposals must be valid for at least 90 days from the Proposal submission date. Proposals are to be sent to the following address:

Kelly R. McCabe
Attorney for Montezuma County Hospital District
Kelly R. McCabe, P.C.
22 E. Main St.
Cortez, CO 81321

Postal Address:
P.O. Box 1296
Cortez, CO 81321

7. Additional Information

- (a) MCHD reserves the right to select any of the firms submitting proposals or to decide not to move forward hiring an account at all. This request for qualifications is not intended to be a contract, obligation, or commitment of any kind.
- (b) Under no circumstances will MCHD be responsible for any costs incurred by an outside firm in the submittal of qualifications, any subsequent follow-up or negotiations.
- (c) MCHD is committed to equal opportunity and non-discrimination in all aspects of its contracting and procurement activities.