

**MONTEZUMA COUNTY HOSPITAL DISTRICT
BOARD MEETING
EMS Training Room, Southwest Health System
WEDNESDAY, November 13, 2024
Meeting Starts: 6:00pm**

AGENDA

6:00pm Call to Order - 5 minutes

Roll Call

Changes or additions to agenda

Public Comment: *Public is invited to attend and provide comments please RSVP bjabour@swhealth.org as seating is limited.*

CONSENT AGENDA (Enclosure 1) - 5 minutes

- October 9, 2024 Regular Meeting Minutes
- Payment of Bills

REPORTS and ACTION ITEMS

SHS Report (Enclosure 2)

- SHS Board Report - 5 minutes
- Operations Report - 10 minutes
- Finance Report - 10 minutes

Financial Report, Rob Dobry, Scy/Treas (Enclosure 3) - 20 minutes

- October Financials
- 2025 Budget Draft

Capital Infrastructure Committee Report - 35 minutes

- Microgrid Design Final Report, George Augustini (via Teams)
- Microgrid DOLA Application/Delegation to Apply for Grant
- Generator Hookup

Foundation Update, Gala Pock - 5 minutes

Attorney Report - 10 minutes

- Mill and Taxation of Special Districts in Colorado
- Nunn Construction

Executive Session, if needed.

Adjournment

Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.



Consent Agenda



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.

**Montezuma County Hospital District Regular Board Meeting
EMS Training Room
October 9, 2024**

Present:

Also Present:

Brandon Johnson, Chairperson	Rob Owens, SHS Plant Operations Dir	<u>Recorded by:</u>
Bill Thompson, Vice-Chairperson	Joe Theine, CEO	Bridgett Jabour, Secretary
Robert Dobry, Secretary/Treasurer	Adam Conley, SHS CFO	
Bob Ower, Director	Shirley Jones, SHS Chair	<u>Excused/Absent:</u>
Orly Lucero, Director (via Teams)		
Sean Flaherty, Director	<u>Counsel:</u>	
Gala Pock, Director	Kelly McCabe, MCHD Attorney	

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
Call to order	MCHD Chair Brandon Johnson called the meeting to order at 6:01 pm.		
Roll Call	Roll was called for the Board by Brandon Johnson, Chair for MCHD Board.		
Public Comment	None.		
Consent Agenda	September 11, 2024 Regular Meeting Minutes Payment of Bills	It was moved and seconded to approve the consent agenda with correction to totals as noted. Motion: Robert Dobry Second: Bob Ower Motion carried.	
<u>REPORTS and ACTION ITEMS</u>			
SHS Board Report	SHS Chairperson Shirley Jones advised that the Board has reviewed the first draft of the strategic plan and expect to have some final revisions in the next few months. The SHS Board Nominating Committee will be interviewing 6 applicants for 3 open board seats on October 14 th and 21 st .		

<p>SHS Operating Report – CEO Joe Theine</p> <p>SHS August 2024 Financial Report – CFO Adam Conley</p>	<p>CEO Joe Theine reviewed the Operating Report slideshow in addition to enclosed report, including updates on recruitment of providers, RN retention levels, employee of the month, grant funding status, capital expenditures and other markers. Work continues on an updated Medical Staff Development Plan due in early 2025 as well as finalizing this year’s recruitment efforts.</p> <p>SHS CFO Adam Conley reviewed the August Financials enclosed. EBIDA Year to date is 5.73M; \$1.578M for the month of August. 99 days cash on hand for August.</p>		
<p>August & September Financial Report – Robert Dobry</p> <p>2025 Budget Draft Reviewed.</p>	<p>Secretary/Treasurer Robert Dobry reviewed the August and September Financials with the board. Sales tax received from the state in the month of October is \$203,506.17, 103% of receipts received in October of 2023.</p> <p>The Board discussed the different options to account for potential expenditures for an owner’s representative and different options to retain. 2025 County property tax income is anticipated to decrease.</p>	<p>It was noted that the lease income should be increased in the budget by \$25,560 for 2025. Mr. Dobry will update with Accountant the items discussed.</p>	<p>Mr. Dobry</p>
<p>Cap Infrastructure Committee Meeting Update – Mr. Flaherty / Mr. Johnson</p>	<p>The Capital Infrastructure Committee met and has determined three additional projects should be added to the Infrastructure priority list as follows:</p> <ol style="list-style-type: none"> 1) Addition of four compressor replacements for RTU-2 instead of a whole new roof top unit (RTU) due to lead time at an approximate cost of \$10,000 for each unit as described (handout). <p>Work on already-approved projects, such as Reverse Osmosis replacement in the Operating Room as well as Rooftop electrical replacement bids are underway. George Augustini with Mazzetti Engineering will provide an update at the next board meeting.</p>	<p>It was moved and seconded to approve the addition of the two items listed to the Capital Infrastructure Priority List. MOTION: Robert Dobry SECOND: Bob Ower Motion carried.</p>	

Attorney Report	RFP for accounting resulted in one respondent that will be interviewed at the special meeting on October 16 th .		
Foundation Report	Fundraiser at Wild Edge was successful. Two physicians, Drs. Anderson and Mullen provided live music. The fundraiser was to expand prenatal care at the Mancos clinic with the purchase of an ultrasound machine. A final report of the amount raised has not been released.		
Executive Session		It was moved and seconded to adjourn to executive session at 7:37pm citing §24-6-402(4)(b) C.R.S., “conferences with an attorney for the district for the purpose of receiving legal advice on specific legal questions. MOTION: Sean Flaherty SECOND: Robert Dobry Motion carried.	
Return to regular session	No decisions were made in executive session.	The board returned to regular session at 8:55pm	
Adjournment	Next meeting to take place November 13, 2024.	It was moved and seconded to adjourn the meeting at 8:55pm. Motion carried.	

Bridgett Jabour, MCHD Secretary

Robert Dobry, Secretary/Treasurer

Montezuma County Hospital District Special Board Meeting
EMS Training Room; 1311 N Mildred Road
October 16, 2024

Present:	Also Present:
Brandon Johnson, Chairperson	Kelly McCabe, MCHD Attorney
Robert Dobry, Secretary/Treasurer	Rob Owens, SHS Plant Ops Director
Gala Pock, Director	Adam Conley, SHS CFO (via Teams)
Gala Pock, Director	Excused/Absent:
Sean Flaherty, Director (via Teams)	Keenen Lovett, MCHD Attorney
Davis Walston, CPA Candidate	Bill Thompson, Vice Chairperson
	Bob Ower, Board Member

Agenda Item/Topic	Findings and Discussions	Conclusions, Recommendations, Actions, and/or Motions	Follow-up Responsible Party
Call to order	MCHD Board meeting was opened at 6:00pm		
Roll Call	Roll was called for the Board.		
Public Comment	None.		
Interview for Accounting/CPA Candidate	The Board conducted the interview with David Walston, CPA, Accounting Candidate. Once Mr. Walston was excused, the board discussed his qualifications, rates, and estimates for monthly accounting expenses. His governmental accounting background and understanding of MCHD’s accounting needs were highlighted as a good fit for MCHD.	It was moved and seconded to select Walston Bookkeeping to provide bookkeeping and accounting services for Montezuma County Hospital District. MOTION: Robert Dobry SECOND: Gala Pock Motion carried. Vote was unanimous.	
Adjournment		It was moved and seconded to adjourn at 6:24 pm. MOTION: Sean Flaherty SECOND: Robert Dobry Motion carried.	

Rob Dobry, MCHD Board Secretary/Treasurer

**CONSENT
AGENDA
PAYMENT OF BILLS**

NOV 2024 Bills

Vendor	Description	Amount	
Heidi A Trainor, CPA	Final Bill through 11/1/24 Inv 26330	\$	1,650.00
Mazzetti, Inc.	0106055 Microgrid Project	\$	3,100.00
		\$	4,750.00

Heidi A. Trainor, CPA, PC

1 West Main, Suite #5, P.O. Box 808
Cortez, CO 81321-
Tel: 970-565-2435 Fax: 970-565-2443
htrainor@hatcpa.com
hatcpa.com

MONTEZUMA COUNTY HOSPITAL DISTRICT
P.O. BOX 1034
CORTEZ, CO 81321

Invoice

Invoice Date: Nov 1, 2024
Invoice Num: 26330
Billing Through: Nov 1, 2024

MONTEZUMA COUNTY HOSPITAL DISTRICT (MON45) - Managed by (htrainor)

Services

Accounting Services
Budgeting

Total Service Amount: **\$1,650.00**
Amount Due This Invoice: **\$1,650.00**

This invoice is due upon receipt



Mazzetti, Inc.
 220 Montgomery Street, Suite 640
 San Francisco, CA 94104-3402
 TEL: 415-362-3266 FEIN: 94-1722463
 AccountsReceivable@mazzetti.com
PLEASE NOTE OUR SUITE NUMBER HAS CHANGED
 ACH Payment is now our preferred payment method

PAY BY ACH

Heritage Bank of Commerce
 ABA Routing: 121142287 Bank Account: 1101011755
 Send remittance to: accountsreceivable@mazzetti.com

Brandon Johnson
 MCHD Board
 1311 N. Mildred Rd.
 Cortez, CO 81321

October 18, 2024
 Project No: 024-000152
 Invoice No: 0106055

Project Manager George Augustini
 Project 024-000152 MCHD Southwest Memorial Hospital Microgrid

Professional Services from September 01, 2024 to September 28, 2024

Phase 001 Concept Design

Professional Personnel

	Hours	Rate	Amount	
Principal				
Augustini, George	1.00	300.00	300.00	
Totals	1.00		300.00	
Total Labor				300.00

Consultants

ATHANASIOS ASTERIADIS				
9/9/2024 ATHANASIOS ASTERIADIS	Invoice #32 - services for		2,800.00	
	8/1/24-8/31/24			
Total Consultants			2,800.00	2,800.00

Billing Limits

	Current	Prior	To-Date	
Total Billings	3,100.00	6,523.75	9,623.75	
Limit			15,350.00	
Remaining			5,726.25	

Total this Phase \$3,100.00

Total this Invoice \$3,100.00

Outstanding Invoices

Number	Date	Balance
0104940	7/16/2024	9,247.50
0105460	9/3/2024	1,258.75
0105817	9/26/2024	5,200.00
Total		15,706.25

Billings to Date

	Current	Prior	Total
Labor	300.00	6,523.75	6,823.75
Consultant	2,800.00	10,500.00	13,300.00
Totals	3,100.00	17,023.75	20,123.75

Billing Backup

Friday, October 18, 2024

Mazzetti, Inc.

Invoice 0106055 Dated 10/18/2024

12:53:41 PM

Project	024-000152	MCHD Southwest Memorial Hospital Microgrid
Phase	001	Concept Design

Professional Personnel

			Hours	Rate	Amount
	Principal				
1758	Augustini, George	9/11/2024	.50	300.00	150.00
1758	Augustini, George	9/12/2024	.50	300.00	150.00
	Totals		1.00		300.00
	Total Labor				300.00

Consultants

ATHANASIOS ASTERIADIS					
AP 0078759	9/9/2024	ATHANASIOS ASTERIADIS / Invoice #32 - services for 8/1/24-8/31/24 / Invoice: 32, 8/31/2024		2,800.00	
	Total Consultants			2,800.00	2,800.00
				Total this Phase	\$3,100.00
				Total this Project	\$3,100.00
				Total this Report	\$3,100.00

SHS Report



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.

CEO Report

October 2024



Area	Update																					
Physician Provider Recruiting	<table border="0" style="width: 100%; text-align: center;"> <tr> <td style="width: 30%;">Total Candidates</td> <td style="width: 30%;">94</td> <td style="width: 30%;"></td> </tr> <tr> <td>Active</td> <td>7</td> <td></td> </tr> <tr> <td>Interviews Scheduled</td> <td>25</td> <td></td> </tr> <tr> <td>Interviews Completed</td> <td>25</td> <td></td> </tr> <tr> <td>Offer Made</td> <td>17</td> <td></td> </tr> <tr> <td>Offer Accepted</td> <td>16</td> <td></td> </tr> <tr> <td>Offer Not Accepted</td> <td></td> <td></td> </tr> </table> <p><i>Updated 10/21/2024</i></p>	Total Candidates	94		Active	7		Interviews Scheduled	25		Interviews Completed	25		Offer Made	17		Offer Accepted	16		Offer Not Accepted		
	Total Candidates	94																				
	Active	7																				
	Interviews Scheduled	25																				
	Interviews Completed	25																				
	Offer Made	17																				
	Offer Accepted	16																				
	Offer Not Accepted																					
Operations Updates	<ul style="list-style-type: none"> • Budget Second Draft Completed with Directors • Gallup Q12 Small Book Club reading “12: The Elements of Great Managing” • RN vacancies remain lower, 8 current openings. Highest was 24. • 2025-27 Management Strategic Plan final draft prepared. • Board Nominating Committee completed candidate interviews. • Jameson Laub, DO started family medicine practice (in September) • Eric Viquez, MD started in emergency department. • Megan Viquez, MD started family medicine OB practice. • DiSC Training for front line leaders and two departments. • One staff at Southwest Health System completed certification to bring future DiSC training ‘in-house’. 																					
CEO Community Engagement	<ul style="list-style-type: none"> • City of Cortez Library Director Hiring Panel Member • State Senator Cleave Simpson, Hospital Tour & Visit • Fort Lewis College Springboard Coffee Mentors Meeting • Presentation to The Durango Network Annual Member Meeting (Independent Provider in La Plata County) • Southwest Memorial Hospital Foundation Oktoberfest Fundraiser 																					
Other Meetings	<ul style="list-style-type: none"> • Colorado Rural Futures Core Team and University of Colorado Farley Center Retreat • Western Slope Hospital CEOs • George Augustini, Microgrid & Facility Planning Discussion • National Rural Health Association Annual Meeting (Attendance Grant Funded) • Western Healthcare Alliance, Executive Board Retreat • Colorado Hospital Association Rural Bill Policy Tactical Team Meeting • Colorado Option Advisory Board Meeting • 																					

CEO Report

October 2024



Area	Update
Other Notable Items	<ul style="list-style-type: none"><li data-bbox="397 352 511 382">○ None



Patient Volumes and Utilization Statistics

Southwest Health System Consolidated

Through the Period Ending Sep-24

High Low

	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Current	Budget	# Var	% Var	Prior	% Var	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Budget	# Var	% Var	Prior Year	% Var
Admissions, Total	641	801	(160)	(20.0%)	735	(12.8%)	87	54	73	93	69	73	83	(10)	(12.0%)	72	1.4%
Acute	584	737	(153)	(20.8%)	682	(14.4%)	79	48	65	86	64	66	74	(8)	(10.8%)	64	3.1%
SNF	57	64	(7)	(10.9%)	53	7.5%	8	6	8	7	5	7	9	(2)	(22.2%)	8	(12.5%)
Discharges, Total	666	0	666	0.0%	730	(8.8%)	90	54	70	89	74	79	0	79	0.0%	68	16.2%
Acute	607	0	607	0.0%	680	(10.7%)	83	48	64	84	66	72	0	72	0.0%	62	16.1%
SNF	59	0	59	0.0%	50	18.0%	7	6	6	5	8	7	0	7	0.0%	6	16.7%
Patient Days, Total	3,036	3,208	(172)	(5.4%)	2,967	2.3%	414	230	337	399	325	319	358	(39)	(10.9%)	323	(1.2%)
Acute	2,253	2,601	(348)	(13.4%)	2,441	(7.7%)	297	142	266	301	232	249	281	(32)	(11.4%)	267	(6.7%)
SNF	783	607	176	29.0%	526	48.9%	117	88	71	98	93	70	77	(7)	(9.1%)	56	25.0%
ALOS, Total Discharges	4.56	0.00	(4.56)	0.0%	4.06	(12.2%)	4.60	4.26	4.81	4.48	4.39	4.04	0.00	(4.04)	0.0%	4.75	15.0%
Acute	3.71	0.00	(3.71)	0.0%	3.59	(3.4%)	3.58	2.96	4.16	3.58	3.52	3.46	0.00	(3.46)	0.0%	4.31	19.7%
SNF	13.27	0.00	(13.27)	0.0%	10.52	(26.2%)	16.71	14.67	11.83	19.60	11.63	10.00	0.00	(10.00)	0.0%	9.33	(7.1%)
Adj Admissions	4,488	5,369	(881)	(16.4%)	4,971	(9.7%)	538	559	512	634	529	538	573	(35)	(6.0%)	513	5.0%
Adj Discharges	4,663	0	4,663	0.0%	4,937	(5.6%)	557	559	491	606	568	583	0	583	0.0%	484	20.3%
Adj Patient Days	21,256	21,502	(247)	(1.1%)	20,068	5.9%	2,561	2,382	2,366	2,719	2,493	2,353	2,472	(119)	(4.8%)	2,301	2.3%
Births	105	105	0	0.0%	99	6.1%	13	13	11	18	13	17	13	4	30.8%	4	325.0%
Observation Days	343	427	(84)	(19.7%)	381	(10.0%)	38	52	36	31	36	46	45	1	2.2%	42	9.5%
Case Mix Index, Total	1.2423	1.2576	(0.0153)	(1.2%)	1.2156	2.2%	1.2506	1.2180	1.2909	1.2783	1.2502	1.0842	1.2576	(0.1734)	(13.8%)	1.2892	(15.9%)
Case Mix Index, Medicare	1.3268	1.2017	0.1251	10.4%	1.2230	8.5%	1.5725	1.1395	1.4920	1.2509	1.3774	1.2321	1.2017	0.0304	2.5%	1.3305	(7.4%)



Patient Volumes and Utilization Statistics

Southwest Health System Consolidated

Through the Period Ending Sep-24

	High Low																
	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Current	Budget	# Var	% Var	Prior	% Var	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Budget	# Var	% Var	Prior Year	% Var
Total O/P Registrations	40,701	0	40,701	0.0%	45,329	(10.2%)	5,351	5,252	4,762	5,080	5,207	0	0	0	0.0%	4,714	(100.0%)
Surgeries, Total	595	728	(133)	(18.3%)	728	(18.3%)	69	62	65	65	77	85	74	11	14.9%	78	9.0%
Inpatient	148	193	(45)	(23.3%)	194	(23.7%)	22	13	15	21	19	19	17	2	11.8%	17	11.8%
Outpatient	447	535	(88)	(16.4%)	534	(16.3%)	47	49	50	44	58	66	57	9	15.8%	61	8.2%
Total GI Procedures	741	794	(53)	(6.7%)	810	(8.5%)	109	49	76	105	86	84	77	7	9.1%	72	16.7%
Emergency Visits	10,311	10,637	(326)	(3.1%)	10,328	(0.2%)	1,111	1,213	1,160	1,182	1,217	1,181	1,214	(33)	(2.7%)	1,190	(0.8%)
ER Conversion Rate	6.4%	6.0%	--	0.5%	7.1%	(0.6%)	7.8%	4.5%	6.3%	7.9%	5.7%	6.2%	6.0%	--	0.2%	6.1%	0.1%
Rural Health Clinic Visits	31,796	34,317	(2,521)	(7.3%)	31,279	1.7%	3,746	3,733	2,906	3,566	3,891	3,262	3,687	(425)	(11.5%)	3,250	0.4%
Provider Based or Specialty Clinic Visits	7,152	7,696	(544)	(7.1%)	9,760	(26.7%)	864	635	812	963	813	862	826	36	4.4%	915	(5.8%)
Lab Tests	111,241	0	111,241	0.0%	109,498	1.6%	13,289	11,585	11,500	13,437	12,843	12,682	0	12,682	0.0%	11,519	10.1%
Total Therapy Treatments	25,913	0	25,913	0.0%	24,384	6.3%	3,483	2,892	2,365	2,943	3,257	2,296	0	2,296	0.0%	2,529	(9.2%)
Occupational Therapy Treatments	597	0	597	0.0%	1,745	(65.8%)	52	0	0	0	0	0	0	0	0.0%	107	(100.0%)
Physical Therapy Treatments	21,156	0	21,156	0.0%	18,831	12.3%	2,631	2,344	1,965	2,623	2,957	1,940	0	1,940	0.0%	1,798	7.9%
Speech Therapy Treatments	4,160	0	4,160	0.0%	3,808	9.2%	800	548	400	320	300	356	0	356	0.0%	624	(42.9%)
Wound Care Procedures	1,025	1,035	(10)	(1.0%)	968	5.9%	122	143	128	116	75	98	111	(13)	(11.7%)	106	(7.5%)
Pain Management Cases	163	193	(30)	(15.5%)	184	(11.4%)	22	17	15	17	20	9	13	(4)	(30.8%)	14	(35.7%)
Sleep Studies	425	386	39	10.1%	402	5.7%	49	54	44	47	43	24	32	(8)	(25.0%)	32	(25.0%)
Total Imaging Procedures	20,666	20,368	298	1.5%	19,663	5.1%	2,441	2,390	2,232	2,203	2,512	2,302	2,334	(32)	(1.4%)	2,253	2.2%
CT Procedures	4,724	4,890	(166)	(3.4%)	4,580	3.1%	532	551	535	568	552	520	589	(69)	(11.7%)	553	(6.0%)
MRI Procedures	1,200	1,158	42	3.6%	1,128	6.4%	130	135	121	139	150	131	131	0	0.0%	124	5.6%
Inpatient	37	9	28	311.1%	49	(24.5%)	4	3	4	7	2	7	1	6	600.0%	3	133.3%
Outpatient	1,163	1,149	14	1.2%	1,079	7.8%	126	132	117	132	148	124	130	(6)	(4.6%)	121	2.5%
Mammography	3,026	0	3,026	0.0%	2,807	7.8%	389	342	272	198	372	337	0	337	0.0%	353	(4.5%)
Ultrasound	3,299	0	3,299	0.0%	2,590	27.4%	359	375	359	427	405	354	0	354	0.0%	302	17.2%
Nuclear Medicine	247	0	247	0.0%	184	34.2%	27	20	25	39	36	34	0	34	0.0%	19	78.9%
Other Imaging	514	0	514	0.0%	436	17.9%	57	61	53	46	68	70	0	70	0.0%	38	84.2%



Operating Performance Summary
 Southwest Health System Consolidated
 Through the Period Ending Sep-24

	Fiscal-Year-to-Date						Six-Month Trend						Current Month				
	Actual	Budget	\$ Var	% Var	Prior	% Var	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Budget	\$ Var	% Var	Prior Year	% Var
Inpatient Revenue	\$16,857	\$17,781	(\$924)	(5.2%)	\$17,033	(1.0%)	\$2,256	\$1,234	\$1,742	\$2,080	\$1,827	\$1,766	\$1,905	(\$139)	(7.3%)	\$1,751	0.9%
Outpatient Revenue	101,164	101,397	(233)	(0.2%)	98,175	3.0%	11,702	11,544	10,485	12,092	12,187	11,259	11,249	10	0.1%	10,722	5.0%
Gross Patient Revenue	118,021	119,178	(1,157)	(1.0%)	115,208	2.4%	13,958	12,778	12,227	14,172	14,014	13,025	13,154	(129)	(1.0%)	12,473	4.4%
Revenue Deductions																	
Medicare	19,357	19,399	42	0.2%	19,329	(0.1%)	2,236	1,956	2,216	2,283	2,837	2,161	2,145	(16)	(0.7%)	1,911	(13.1%)
Medicaid	19,911	24,432	4,521	18.5%	24,110	17.4%	2,613	2,457	2,056	2,384	1,343	2,084	2,703	619	22.9%	2,489	16.3%
Prior Year Cost Report Adj-MCARE	(113)	0	113	0.0%	133	185.0%	(151)	0	0	0	40	(1)	0	1	0.0%	0	0.0%
Prior Year Cost Report Adj-MCAID	(27)	0	27	0.0%	54	150.0%	(9)	0	0	0	(18)	0	0	0	0.0%	0	0.0%
Other Directed Payment Programs	(10,304)	(9,019)	1,285	14.2%	(9,179)	12.3%	(949)	(949)	(949)	(1,526)	(1,521)	(1,564)	(1,002)	562	56.1%	(949)	64.8%
Managed Medicare	13,781	12,868	(913)	(7.1%)	12,950	(6.4%)	1,930	1,390	1,587	1,610	1,310	1,537	1,422	(115)	(8.1%)	1,351	(13.8%)
Managed Care (HMO/PPO) Discounts	8,358	6,354	(2,004)	(31.5%)	5,202	(60.7%)	980	770	934	965	1,202	989	700	(289)	(41.3%)	909	(8.8%)
Charity & Indigent care	3,699	2,653	(1,046)	(39.4%)	2,373	(55.9%)	387	450	435	448	502	390	293	(97)	(33.1%)	313	(24.6%)
Other Discounts	4,194	4,072	(122)	(3.0%)	4,075	(2.9%)	362	489	474	456	681	467	450	(17)	(3.8%)	364	(28.3%)
Self Pay Discounts	0	566	566	100.0%	0	0.0%	0	0	0	0	0	0	63	63	100.0%	0	0.0%
Implicit Price Concessions	4,585	3,057	(1,528)	(50.0%)	3,147	(45.7%)	559	576	519	671	582	565	339	(226)	(66.7%)	354	(59.6%)
Total Deductions	63,441	64,382	941	1.5%	62,194	(2.0%)	7,958	7,139	7,272	7,291	6,958	6,628	7,113	485	6.8%	6,742	1.7%
Net Patient Revenue	54,580	54,796	(216)	(0.4%)	53,014	3.0%	6,000	5,639	4,955	6,881	7,056	6,397	6,041	356	5.9%	5,731	11.6%
Other Revenue	5,573	4,754	819	17.2%	4,404	26.5%	949	824	548	594	724	625	514	111	21.5%	559	11.7%
Net Operating Revenue	60,153	59,550	603	1.0%	57,418	4.8%	6,949	6,463	5,503	7,475	7,780	7,022	6,555	467	7.1%	6,290	11.6%
Operating Expenses																	
Salaries	23,752	26,736	2,984	9.3%	24,084	3.6%	2,777	2,765	2,409	2,671	2,918	2,559	2,898	339	9.0%	2,339	(4.6%)
Contract Labor	3,187	2,967	(220)	(0.0%)	3,866	17.6%	360	269	318	327	276	345	293	(52)	(0.0%)	437	20.9%
Employee Benefits	5,291	5,089	(202)	(4.0%)	5,080	(4.2%)	637	495	646	617	636	607	562	(45)	(8.1%)	421	(44.0%)
Professional Fees	3,171	1,181	(1,990)	(168.4%)	1,682	(88.5%)	329	339	358	395	369	447	120	(327)	(273.7%)	343	(30.4%)
Medical Supplies	2,967	3,042	75	2.5%	2,858	(3.8%)	350	470	161	302	347	425	328	(97)	(29.7%)	332	(28.2%)
Pharmaceutical Supplies	6,557	6,060	(497)	(8.2%)	5,899	(11.2%)	798	674	650	708	809	823	654	(169)	(25.9%)	841	2.1%
Other Supplies	826	987	161	16.3%	843	2.0%	81	92	73	122	104	113	107	(6)	(6.0%)	87	(30.5%)
Purchased Services	2,793	3,031	238	7.9%	3,019	7.5%	308	339	260	398	283	353	321	(32)	(10.0%)	291	(21.3%)
Lease and Rent	242	246	4	1.6%	278	13.2%	24	22	24	18	27	24	26	2	11.1%	27	14.3%
Insurance	781	827	46	5.5%	739	(5.6%)	77	76	87	85	133	79	96	17	18.0%	83	4.3%
Utilities	721	921	200	21.8%	871	17.3%	47	120	65	86	124	59	99	40	40.3%	96	38.2%
Depreciation & Amortization	2,660	2,695	35	1.3%	3,187	16.5%	283	292	282	293	295	283	290	7	2.6%	320	11.6%
Interest	1,020	934	(86)	(9.2%)	988	(3.3%)	106	109	110	110	111	109	101	(8)	(8.4%)	116	5.8%
Other	5,356	5,565	209	3.8%	5,253	(2.0%)	617	608	601	642	476	515	605	90	14.9%	520	1.0%
Total Operating Expenses	59,324	60,281	957	1.6%	58,647	(1.2%)	6,794	6,670	6,044	6,774	6,908	6,741	6,500	(241)	(3.7%)	6,253	(7.8%)
Operating Margin	829	(731)	1,560	(213.4%)	(\$1,229)	167.6%	155	(207)	(541)	701	872	281	\$55	226	395.5%	\$37	641.3%
Non-Operating Revenue (Exp)																	
Investment Income	469	318	151	47.5%	(21)	2,333.3%	(10)	70	53	130	81	92	31	61	196.8%	(101)	191.1%
Other	1,739	1,551	188	12.1%	1,591	9.3%	7	182	192	217	219	223	200	23	11.5%	208	7.2%
Total Non-Operating Revenue (Exp)	2,208	1,869	339	18.1%	1,570	40.6%	(3)	252	245	347	300	315	231	84	36.4%	107	194.4%
Net Margin	\$3,037	\$1,138	\$1,899	166.9%	\$341	790.6%	\$152	\$45	(\$296)	\$1,048	\$1,172	\$596	\$286	\$310	108.4%	\$144	310.8%
EBIDA	\$6,717	\$4,767	\$1,950	40.9%	\$4,516	48.7%	\$541	\$446	\$96	\$1,451	\$1,578	\$988	\$677	\$311	45.9%	\$580	70.3%
Total Profit Margin	5.0%	1.9%			0.6%		2.2%	0.7%	(5.4%)	14.0%	15.1%	8.5%	4.4%			2.3%	
EBIDA Margin	11.2%	8.0%			7.9%		7.8%	6.9%	1.7%	19.4%	20.3%	14.1%	10.3%			9.2%	



Balance Sheet
Southwest Health System Consolidated

	Sep-24	Aug-24	Variance*		Sep-23	Variance		Dec-23	Variance*	
	Current Month	Previous Month	\$	%	Last Year	\$	%	Last Year End	\$	%
ASSETS										
Current Assets										
Cash and Cash Equivalents	\$5,831	\$5,748	\$83	1.5%	\$11,405	(\$5,574)	(48.9%)	\$3,612	\$2,219	61.4%
Short-Term Investments	10,851	10,776	75	0.7%	3,569	7,282	204.0%	10,539	312	3.0%
Assets Whose Use is Limited, and Required for Current Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Patient Accounts Receivable, Net	7,434	7,413	21	0.3%	5,855	1,579	27.0%	6,199	1,235	19.9%
Inventories	1,620	1,441	179	12.4%	1,318	302	22.9%	1,437	183	12.7%
Other Current Assets	1,700	1,689	11	0.7%	1,551	149	9.6%	1,489	211	14.2%
Total Current Assets	27,436	27,067	369	1.4%	23,698	3,738	15.8%	23,276	4,160	17.9%
Assets Whose Use is Limited or Donor-Restricted	5,320	5,095	225	4.4%	3,270	2,050	62.7%	3,996	1,324	33.1%
Net of Amount Required for Current Liabilities										
Property, Plant, and Equipment, Net	29,992	30,257	(265)	(0.9%)	32,776	(2,784)	(8.5%)	31,890	(1,898)	(6.0%)
Noncurrent Investments (Unrestricted)	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Other Assets	200	200	0	0.0%	171	29	17.3%	192	8	4.2%
Total Assets	\$62,948	\$62,619	\$329	0.5%	\$59,915	\$3,033	5.1%	\$59,354	\$3,594	6.1%
LIABILITIES AND FUND BALANCES										
Current Liabilities										
Accounts Payable	\$2,999	\$3,041	(\$42)	(1.4%)	\$3,858	(\$859)	(22.3%)	\$3,956	(\$957)	(24.2%)
Accrued Expense Payable	4,701	4,471	230	5.1%	3,171	1,530	48.3%	2,839	1,862	65.6%
Estimated Third Party Payor Settlements	3,308	3,901	(593)	(15.2%)	4,961	(1,653)	(33.3%)	4,281	(973)	(22.7%)
Other Current Liabilities	4,789	4,505	284	6.3%	2,438	2,351	96.5%	2,934	1,855	63.2%
Current Portion of Long-Term Debt	780	915	(135)	(14.7%)	2,248	(1,468)	(65.3%)	2,353	(1,573)	(66.9%)
Short Term Lease Obligations	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Total Current Liabilities	16,577	16,833	(256)	(1.5%)	16,676	(99)	(0.6%)	16,363	214	1.3%
Inter-Company	0	0	\$0	0.0%	0	0	0.0%	0	0	0.0%
Long Term Lease Obligations	0	0	\$0	0.0%	0	0	0.0%	0	0	0.0%
Long-Term Debt, Net of Current Portion	25,166	25,163	3	0.0%	25,290	(124)	(0.5%)	24,771	395	1.6%
Other Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Total Liabilities	41,743	41,996	(253)	(0.6%)	41,966	(223)	(0.5%)	41,134	609	1.5%
Fund Balances										
Unrestricted	21,409	20,812	597	2.9%	\$18,093	\$3,316	18.3%	\$18,364	\$3,045	16.6%
Temporarily Donor-Restricted	(204)	(189)	(15)	(7.9%)	(144)	(60)	(42.4%)	(144)	(\$60)	42.0%
Permanently Donor-Restricted	0	0	0	0.0%	0	0	0.0%	0	\$0	0.0%
Total Fund Balances	21,205	20,623	582	2.8%	17,949	3,256	18.1%	18,220	2,985	16.4%
Total Liabilities and Fund Balances	\$62,948	\$62,619	\$329	0.5%	\$59,915	\$3,033	5.1%	\$59,354	\$3,594	6.1%
Days Cash on Hand										
Restricted for Bond Debt Reserve	80	80	(0)	(0.3%)	74	6	7.5%	69	11	15.7%
Restricted for Capital Infrastructure	6	1,330								
Total Reportable Days Cash On Hand	13	2,762								
	99									



Statement Of Cash Flows
 Southwest Health System Consolidated
 Sep-24

	Current Month	Fiscal YTD
Cash Flows From Operating Activities		
Net Margin	\$596	\$3,037
Adjustment for Depreciation and Amortization	283	2,660
Change in Working Capital		
Short-Term Investments	(75)	(312)
Assets Whose Use Is Limited	0	0
Patient Accounts Receivable (Net)	(21)	(1,235)
Inventories	(179)	(183)
Other Current Assets	(11)	(211)
Accounts Payable	(42)	(957)
Accrued Expense Payable	230	1,862
Estimated Third-Party Payor Settlements	(593)	(973)
Other Current Liabilities	284	1,855
Net Cash Provided (Used) by Operating Activities	472	5,543
Changes in Noncurrent Assets and Liabilities		
Assets Whose Use is Limited or Donor-Restricted	(225)	(1,324)
Noncurrent Investments (Unrestricted)	0	0
Other Assets	0	(8)
Other Liabilities	0	0
Net Cash Provided by Noncurrent Operating Activities	(225)	(1,332)
Capital and Related Financing Activities		
Property, Plant & Equipment	(18)	(762)
Inter-Company	0	0
Current Portion of Long-Term Debt	(135)	(1,573)
Long-Term Debt	3	395
Short Term Lease Obligations	0	0
Long Term Lease Obligations	0	0
Donor Restricted Contributions Received	0	0
Other Fund Balance Changes	(14)	(52)
Net Capital & Related Financing Activities	(164)	(1,992)
Net Increase (Decrease) in Cash	83	2,219
Cash at Beginning of Period	5,748	3,612
Cash at End of Period	\$5,831	\$5,831

Southwest Health System, Inc
Schedule of Debt Payments
9/30/2024

	District		Total Debt Payment	Restricted for Capital Imprvmnt	Disbursement	Interest Earned Capital Imprvmnt
	Sales Tax MCHD	Hosp Portion SWHS				
2022						
Jan-22	167,985.86	134,726.31	302,712.17			
Feb-22	280,228.83	22,223.62	302,452.45			
Mar-22	139,780.84	162,935.04	302,715.58			
Apr-22	139,048.74	163,545.48	302,624.22			
May-22	173,697.25	129,012.06	302,709.11			
Jun-22	171,334.44	130,791.41	302,125.85			
Jul-22	185,064.66	117,619.79	302,684.45			
Aug-22	205,825.45	96,803.89	302,629.34			
Sep-22	195,991.81	106,516.59	302,508.40			
Oct-22	202,652.82	99,993.51	302,646.33			
Nov-22	203,107.00	95,781.49	298,888.49			
Dec-22	190,835.07	111,643.33	302,479.40			
	<u>2,255,552.77</u>	<u>1,371,592.52</u>	<u>3,627,175.79</u>			
	62.2%	37.8%	100%			
2023						
Jan-23	161,584.44	120,159.11	281,743.55			
Feb-23	184,839.65	117,470.50	302,310.15			
Mar-23	137,543.23	165,097.63	302,640.86			
Apr-23	137,628.31	164,960.23	302,588.54			
May-23	159,286.51	143,231.35	302,517.86			
Jun-23	164,346.28	97,069.92	261,416.20			
Jul-23	192,819.87	109,615.48	302,435.35			
Aug-23	212,821.08	165,000.00	163,672.92	214,148.16		
Transfer from Bond Reserve *New Agreement				501,560.84		
Sep-23	199,996.83	165,000.00	163,672.92	201,323.91		1,097.55
Oct-23	191,742.64	165,000.00	163,672.92	193,069.72		3,237.51
Nov-23	208,249.00	165,000.00	163,672.92	209,576.08		4,249.14
Dec-23	196,447.24	165,000.00	163,672.92	197,774.32		4,905.81
Dec-23 Int from Bond Debt Res						40,661.13
YTD	<u>2,147,305.08</u>	<u>1,742,604.22</u>	<u>2,874,017.11</u>	<u>1,517,453.03</u>	-	<u>54,151.14</u>
2024						
Jan-24	178,384.07	165,000.00	163,672.92	179,711.15		6,273.64
Feb-24	184,406.61	165,000.00	163,672.92	185,733.69		7,224.13
Mar-24	141,586.09	165,000.00	163,672.92	142,913.17	(5,527.03)	7,404.17
Apr-24	143,071.51	165,000.00	163,672.92	144,398.59	(507,603.00)	8,965.31
May-24	168,289.71	165,000.00	163,672.92	169,616.79		8,772.22
Jun-24	178,686.12	165,000.00	163,672.92	180,013.20	(28,613.50)	43,054.09
Jul-24	204,292.71	165,000.00	163,672.92	205,619.79		8,601.90
Aug-24	203,478.86	165,000.00	163,672.92	204,805.94		9,831.61
Sep-24	207,268.98	165,000.00	163,672.92	208,596.06		10,472.66
Oct-24						
Nov-24						
Dec-24						
YTD	<u>1,609,464.66</u>	<u>1,485,000.00</u>	<u>1,473,056.28</u>	<u>3,138,861.41</u>	<u>(541,743.53)</u>	<u>164,750.87</u>
				Available for Capital Improvements		2,761,868.75

Re-amortization of Debt occurred on Aug 17th. At this time the Debt Prin amount was decreased for the next 40 months. In addition the calculation for DCOH changed to a 3 month average of expenses and now includes the Bond Reserve and Restricted for Capital Improvement accounts.

Southwest Health System Operational Analysis		Qtr End	Qtr End	Qtr End	Qtr End	Qtr End	Qtr End	Qtr End						
		31	30	30	31	31	30	30						
		Actual	Actual	Actual	Actual	Actual	Actual	Actual						
		3/31/2023	6/30/2023	9/30/2023	12/31/2023	3/31/2024	6/30/2024	9/30/2024						
Return on Assets	↑	6.86%	↑	5.72%	↑	10.01%	↑	10.11%	↑	9.95%	↑	9.01%	#DIV/0!	
25th Percentile		1.15%		1.15%		1.15%		1.15%		1.15%		1.15%	1.15%	
37 1/2th Percentile		1.73%		1.73%		1.73%		1.73%		1.73%		1.73%	1.73%	
50th Percentile		2.30%		2.30%		2.30%		2.30%		2.30%		2.30%	2.30%	
75th Percentile		2.88%		2.88%		2.88%		2.88%		2.88%		2.88%	2.88%	
Acid Test Ratio														
Cash and Cash Equivalents		13,783,678		14,244,937		14,974,148		14,151,422		13,489,967		14,708,660		16,682,581
Accounts Receivable		6,934,439		5,509,664		5,855,165		6,199,239		7,963,525		6,576,725		7,434,147
Unrestricted Investments		1,131,110		1,180,793		1,186,233		1,303,804		1,381,570		1,424,474		1,427,067
Current Liabilities		18,044,197		16,620,586		16,675,836		16,525,284		16,467,918		16,444,750		16,577,158
Acid Test Ratio	↑	1.21	↑	1.26	↑	1.32	↑	1.31	↑	1.39	↑	1.38	↑	1.54
25th Percentile		0.33		0.33		0.33		0.33		0.33		0.33		0.33
37 1/2th Percentile		0.49		0.49		0.49		0.49		0.49		0.49		0.49
50th percentile		0.65		0.65		0.65		0.65		0.65		0.65		0.65
75th Percentile		0.81		0.81		0.81		0.81		0.81		0.81		0.81
Current Ratio														
Total Current Assets		23,968,195		22,911,541		23,698,427		23,276,391		24,526,181		24,613,214		27,436,295
Unrestricted Investments		1,131,110		1,180,793		1,186,233		1,303,804		1,381,570		1,424,474		1,427,067
Current Liabilities		18,044,197		16,620,586		16,675,836		16,525,284		16,467,918		16,444,750		16,577,158
Current Ratio	↘	1.39	↘	1.45	↘	1.49	↘	1.49	↘	1.57	↘	1.58	↘	1.74
25th Percentile		1.32		1.32		1.32		1.32		1.32		1.32		1.32
37 1/2th Percentile		1.97		1.97		1.97		1.97		1.97		1.97		1.97
50th percentile		2.63		2.63		2.63		2.63		2.63		2.63		2.63
75th Percentile		3.29		3.29		3.29		3.29		3.29		3.29		3.29
Days Cash on Hand														
Total Cash and Equivalents		13,783,678		14,244,937		14,974,148		14,151,422		13,489,967		14,708,660		16,682,581
Daily Cash Operating Expense (Rolling 3 mos)				196,745		212,739		205,016		206,471		205,116		212,569
Daily Cash Operating Expense (Rolling 6 mos)				201,347		204,605		208,898		205,743		205,743		209,537
Daily Cash Operating Expense (Rolling 12 mos)		199,000		204,143		203,701		205,737		205,123		205,240		209,217
DCOH (Unrestricted Cash)		52		53		58		17		26		31		27
COH (Self-Restricted/Restricted Investments)		18		17		30		63		57		57		70
DCOH OLD *		69		70		74		69		66		72		80
DCOH CHC **		67		70		74		69		65		71		80
DCOH NEW ***						88		80		83		88		98
Debt Service Coverage Ratio (Rolling 12 months)														
Total Available for Debt Service		4,158,932		4,037,100		4,608,999		6,038,633		7,001,022		6,543,169		8,351,709
Investment Value Change		45,951		24,123		-109,336		52,969		21,839		41,426		64,005
MADS		3,629,172		3,629,172		2,626,048		2,626,048		2,626,048		2,626,048		2,626,048
Debt Service Coverage Ratio		1.15		1.11		2.35		2.30		2.67		2.49		3.18
Debt to Capitalization														
Long Term Debt		26,075,139		25,503,776		25,289,882		24,770,872		25,145,137		25,155,497		25,165,895
District Funded Per Agreement		-1,796,952		-1,796,952		-1,796,952		-1,796,952		-1,796,952		-1,796,952		-1,796,952
Long Term Debt Adjusted		24,278,188		23,706,825		23,784,054		22,973,921		23,348,185		23,358,545		23,368,944
URNA		17,077,662		18,498,192		17,896,120		17,516,899		18,284,393		18,067,098		18,960,037
Debt to Capitalization Ratio		58.71%		56.17%		57.06%		56.74%		56.08%		56.39%		55.21%

*DCOH OLD utilizes a rolling 12 month daily cash operating expense and does not include restricted investment but does include self-restricted

**DCOH CHC utilizes a rolling 6 month daily cash operating expense and does not include restricted investments

***DCOH NEW utilizes a 3 month daily cash operating expense and includes both self-restricted and restricted investments.

MCHD Finance Report



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.

**MONTEZUMA COUNTY HOSPITAL DISTRICT
PROPOSED BUDGET - 2025**

ESTIMATED RESOURCES	Actual Prior Year - 2023	Approved Budget 2024	Estimated 2024	Proposed Budget 2025
Beginning Balance	3,324,751	3,007,259	3,324,751	3,324,751
Revenue:				
Property Tax Revenue	482,280	557,142	588,690	482,000
S.O. Tax Revenue	60,104	60,000	60,000	60,000
Investment Income	45,577	1,000	45,000	45,000
Lease Income	38,930	40,000	40,000	40,000
Capital Contributions	21,000	0	0	
CARES - DOLA	7,500	7,500	0	0
Sales Tax	2,160,544	1,600,000	2,160,544	1,600,000
Other	12,046	5,000	215	5,000
Total Revenue	<u>2,827,981</u>	<u>2,270,642</u>	<u>2,894,449</u>	<u>2,232,000</u>
TOTAL AVAILABLE RESOURCES	6,152,732	5,277,901	6,219,200	5,556,751
ESTIMATED EXPENDITURES				
Operating Expenditures:				
Legal Fees	25,145	35,647	25,000	25,000
Audit Fees	8,500	8,500	8,500	8,500
CPA Fees	14,670	18,563	18,000	18,000
County Treasurer's Fees	9,650	13,991	15,000	14,000
Other Fees	260	185	5,000	185
Education & Travel	0	0	0	0
Election Expenses	0	10,000	0	0
Supplies & Office Expenditures	1,031	1,525	1,500	1,525
Dues & Subscriptions	2,820	2,000	2,500	2,000
Insurance	6,350	6,500	6,500	6,500
Board Meeting Meals	0	500	500	500
MCHD Transfer for SHS Bonds	2,147,305	2,026,304	2,026,304	2,026,304
Professional Fees	0	0	0	0
Repair & Maintenance	5,878	7,500	10,000	7,500
Misc. Expense	737	6,000	10,000	6,000
Total Operating Expenditures	<u>2,222,346</u>	<u>2,137,215</u>	<u>2,128,804</u>	<u>2,116,014</u>
Capital Outlay:				
Equipment and Other	<u>288,149</u>	<u>500,000</u>	<u>60,000</u>	<u>500,000</u>
Total Capital Outlay	288,149	500,000	60,000	500,000
TOTAL EXPENDITURES	2,510,495	2,637,215	2,188,804	2,616,014
FUND BALANCE				
Committed and Nonspendable	1,302,383	1,300,000	1,300,000	1,300,000
Debt Service Reserve Fund	0	0	0	0
Unreserved Fund Balance	<u>2,339,854</u>	<u>1,340,686</u>	<u>2,730,396</u>	<u>1,640,737</u>
TOTAL FUND BALANCE	3,642,237	2,640,686	4,030,396	2,940,737
TOTAL APPLICATIONS	<u>6,152,732</u>	<u>5,277,901</u>	<u>6,219,200</u>	<u>5,556,751</u>

Capital Infrastructure Committee



Mission Statement

It is the mission of the Montezuma County Hospital District to assure high quality healthcare facilities for the community, Montezuma County, and the surrounding areas and to provide support and assistance in a manner which is consistent with a high standard of healthcare.

Anytime Electric

Master Electrician Contractors License #0101652

DATE :09/09/2024

26510 Road K.5 Cortez Co, 81321

(970)529-3903

Anytimeelec@gmail.com

Estimate

To: Rob Owens (Mancos fire and Ambulance)

Reference:

- 1) Install power for back up generator and wire them into system at Mancos fire and ambulance
- 2) Provide inspection

Exclusion's:

Not in scope

- 1) Digging
- 2) Utility company

I Anytime Electric will run power for Mancos fire and ambulance generator's and tie them into the system and will wire them to N.E.C Code.

Anything beyond the scope of work that is listed above is at \$95.00 an hour for a journeyman and \$65.00 an hour for Apprentice Electrician on Time and material. This Proposal is valid for 30 days and is subject to revision thereafter. If you have any questions, please contact Adam Bryan at (970) 529-3903

Total cost of project is \$3,800.00

Thank you, Anytime Electric,

Signature:

Anytime Electric

Master Electrician Contractors License #0101652

DATE :09/09/2024

26510 Road K.5 Cortez Co, 81321

(970)529-3903

Anytimeelec@gmail.com

Estimate

To: Rob Owens (Mancos Clinic Generator)

Reference:

- 1) Install power for back up generator and wire them into system at Mancos Clinic
- 2) Provide inspection

Exclusion's:

Not in scope

- 1) Digging
- 2) Utility company

I Anytime Electric will run power for Mancos Clinic generator's and tie them into the system and will wire them to N.E.C Code.

Anything beyond the scope of work that is listed above is at \$95.00 an hour for a journeyman and \$65.00 an hour for Apprentice Electrician on Time and material. This Proposal is valid for 30 days and is subject to revision thereafter. If you have any questions, please contact Adam Bryan at (970) 529-3903

Total cost of project is \$8,575.00

Thank you, Anytime Electric,

Signature:

Anytime Electric

Master Electrician Contractors License #0101652

DATE :09/09/2024

26510 Road K.5 Cortez Co, 81321

(970)529-3903

Anytimeelec@gmail.com

Estimate

To: Rob Owens (Cortez Clinic Generator hook up)

Reference:

- 1) Install power for back up generator and wire them into system at Cortez Clinic
- 2) Provide inspection

Exclusion's:

Not in scope

- 1) Digging
- 2) Utility company

I Anytime Electric will run power for Cortez Clinic generator's and tie them into the system and will wire them to N.E.C Code.

Anything beyond the scope of work that is listed above is at \$95.00 an hour for a journeyman and \$65.00 an hour for Apprentice Electrician on Time and material. This Proposal is valid for 30 days and is subject to revision thereafter. If you have any questions, please contact Adam Bryan at (970) 529-3903

Total cost of project is \$6,000.00

Thank you, Anytime Electric,

Signature: _____